Oracle Industry Day for Business Partners - Utilities

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Utilities Break Out Agenda

- Global Trends Martin Dunlea Global Industry Lead
- Solutions for Utilities Julian Green Solution Consulting, UKI
- ³ DataRaker Transforming Complex Data into Business Value - David Fernandez - Business Development DataRaker, EMEA



Enabling Technology – Pinakin Patel – UK Technology Presales

Global Trends

Martin Dunlea Global Head Industry Lead Martin.Dunlea@Oracle.com October 16th, 2014



Global Trends

- The Grid of the Future Disruptive Innovations
- Digital Utilities
- Digital Transformations



The Grid of the Future

Resource mix is being turned on its head, including a large and rapid increase of clean renewable generation as technology and renewable power prices plummet

> Energy efficiency and demand response is



reducing the need for new generation and transmission – are increasingly large contributors to our energy and grid support needs.

> Utility customers on the distribution grid are becoming generators of power, no longer content to simply consume power.

> Lower cost unconventional gas resources are choking the life out of baseload conventional power sources like coal and nuclear energy.

Relentless and Disruptive Innovations *

➢ Falling costs of distributed generation and other distributed energy resources (DER)

Focus on development of new DER Technologies

> Increasing customer, regulatory, and political interest in demand side management technologies (DSM)

Government programs to incentivize selected technologies

> Declining price of natural gas; slowing economic growth trends; and rising electricity prices.

> Solar photovoltaic or PV becoming economically viable

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* The Edison Electric Institute – " Disruptive Challenges: Financial Implications and Strategic Responses to a Changing Retail Electric Business "



Tweaking the Existing Business Model Is Probably Insufficient



➢ PV panels have fallen in price from \$3.80 per watt to .86 per watt in just four years, from 2008 to mid-2012.

 ➢ PV solar is now grid-competitive in 16% of the US retail market (higher on-peak time-of-use rates reinforce that dynamic).

➢ In Germany private individuals own more than 50% of the solar generation. - with 32 gigawatts of solar – 40% of that on residential rooftops

> Australia has gone from 20,000 solar rooftops in 2008 to over 1,000,000 as of March this year new ways to remain relevant to customers.

➢ Renewable energy technologies contributed nearly one fifth of the UK's power mix in the first quarter of the year, as a result of high winds, rainfall, and a surge in new construction in the solar farm industry.

Political

- Investigation into the UK energy market by referring the sector to the Competition and Markets Authority (CMA). The investigation will begin immediately and will likely publish its final decisions by the end of 2015.
- ➢ UK Electricity Market Reform.
- Proposals for implementation of Electricity Market Reform
- Electricity Market Reform (EMR): Contracts for Difference regulations
- EMR consultation on industry code and licence modifications
- EMR: modifications to Balancing and Settlement Code (BSC) subsidiary documents



Scottish Referendum / UK General Election / EU Particpation.



Energy Sector Challenges – Market View



Programmes:

- Change of Supplier
- Electricity
 Settlement
- Demand-Side Response
- Consumer
 Empowerment and
 Protection



Energy Sector Challenges – Customer View

Sources: ICS, Ipsos MORI, Edelman, uSwitch, The Times



Utilities Focus on Transformational Opportunities



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Forces in Play for Utilities



Affordable Micro Generation & Storage
 Energy Efficiency and Control
 More Customer Choices



Revenue Erosion
 Price Volatility
 Business Model Challenge



Smart Metering
 Connected Home, Devices, Communities
 Harnessing Big Data

17%

of Utilities consider they are prepared for Big Data

Only **20%**

are giving themselves a A+ for giving information to people who need it

> Source: : Oracle Study 2013 – "Utilities and Big Data: Accelerating the Drive to Value"

Utilities Industry drivers for digital transformation



Source: Digital Utilities Transformation. ©2012 Capgemini.

New Products

New Business Models

New Experiences



New Technologies | New Possibilities



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Digital Transformations

Customer & Communities Experience Transformation

- > To become customer and community centric
- Reducing the cost of operations
- > All-Channel-Experience to the customer.
- Data customer analytics

Digital Asset Management Transformation

- Digital Asset Management
- Capture and analyze all data which are necessary to plan, build and operate assets on near real time basis.
- The economics around the asset life cycle and provide optimization of economic return on assets.
- ➢ Enabling the Smart Grid.





Customer Experience

Connecting Every Interaction Your Customer Has With Your Brand







Capabilities to support your customers' journey



• Business -friendly

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Sell profitably



Complete Cloud Process





Analytics are Fundamental to Improving and Sustaining Utility Business Performance

Improve...

Customer Satisfaction Targeted Interactions

Segmentation-driven marketing offers

Proactive alerting

Personalized communication

Reliability More Effective Monitoring and Proactive Maintenance

Asset management

Transformer load management Operational Efficiency Better Planning and Execution

Employee utilization Revenue assurance Optimized field work **Safety** Understanding and Mitigating Hidden Risks

Reducing public safety hazards

Vegetation management

Field work management

Transform the Utility into a data driven organization.



Utility Analytics Objective Scenarios

Track & Measure Business Performance

Prepackaged Operational Dashboards

- Ad-hoc queries/reporting
- Drill-down data exploration
- Cross functional analysis
- Extensible
- Intuitive user interface
- Mobile access
- Integrated with operational systems

Solve for Complex Business Opportunities

Advanced Analytics Cloud Service

- Pre-configured for complex utility use cases
- Complex data mining algorithms
- Data scientists
- Network with leading utilities

Create a Consistent View of Enterprise Data

Utilities Data Model

- Industry specific
- CIM based
- Integrated, pre-installed analytical methodologies
- Single source of truth
- Advanced analytic tools

Leverage Analytical Tools to do Ad Hoc Analysis

Portfolio of Analytics Tools

- R & Data Mining
- Data Integration
- Performance Management
- Event Processing

Utility Specific Content

Top Performing Companies Use Analytics to Drive Business Performance



Source: Oracle Study 2013 – "Utilities and Big Data: Accelerating the Drive to Value"



Summary

- Utilities have to rethink their retail and business operation models
- Utilities can use digital technology to become more innovative.
- Utilities are facing new challenges including Big Data , affordable self generation and energy management technologies
- Achieving operational excellence lies in adopting the right technologies
- Utilities can change the economics around the asset life cycle and provide optimization of economic return on assets
- Utilities need to better understand how to use analytics



Solutions for Utilities

Industry Solutions dedicated to the needs of Utilities

Julian Green Solution Consulting Oracle Utilities Global Business Unit October 16th, 2014







Oracle Solutions for Utilities





End-to-End Process Solutions Engineered to Work Together



Retail Energy Architecture



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Key Differentiators

UK Market Proven, Adaptable, Scalable, Standardisation, Maximises ROI

- UK Market Proven
 - Customers
 - EDF Energy
 - Live using similar solution since 2013
 - Targeting I+C and SME
 - Coop Energy
 - Implementing now
 - Targeting SME and Domestic
 - Scottish and Southern Energy
 - Implementing a broad suite of products for all aspects of their business
 - Live with Meter Data Management
 - Centrica
 - Live since 2010 using QM
 - npower

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- - Demand Forecasting Live since 2012
- GDFS Live since 2003 Electric, QM for Gas 2009

UK Industry Immersion

- All components of our solution live in UK market with additional customers under deployment
- Increasing our UK market share
- Collaborations with Utiligroup, ability to interact with MI solutions well proven, integration is deployed at multiple live sites in the UK
- Solutions are delivering value in the UK right now
- Oracle and MI providers are combining our strengths to deliver a low risk solution to our customers using best in class products, services and ongoing support.

Key Differentiators – Express Implementation

• What is the UK Market Express Implementation:

- Oracle Utilities Consulting Services has developed a UK Market Accelerator for QM, CCB and MDM that provides specific functionality for the complexities of the UK energy market, simplifying and streamlining the implementation process to reduce the implementation timeline and accelerate ROI. The accelerator includes:
- QM, MDM and CCB instance pre-configured for UK market
- Contains data and processes that all UK implementations require:
 - QM Industry costs, Internal business costs, Industry reference data, Point of sale forecasting
 - CC&B Customer Information management (contracts, premises, rate rules and more), Collections, Calculates charges based on customer contact detail
 - MDM Stores metered usage events, Performs validation, editing and estimation (VEE), Produces bill determinates

Benefits of express implementation include:

- Pre-configured
 - Business processes
 - Utility Reference models (pre-configured process flows)
 - Test Scripts
 - User Documentation
 - Key letters & reports
- A path for growth
 - Solid base for subsequent project phases and business growth
 - Accelerator components can be used as templates for additional configuration
- Ideal as a working prototype to drive design activities
 - Environment available within days of project kickoff
 - Access to working software takes guess work out of design
- Reduced Cost and Risk and faster time to market

Oracle Grid Applications





Key Differentiators - Distribution

Market Proven, Adaptable, Scalable, Standardisation, Maximises ROI

- Market Proven
 - Products implemented and delivering business value at customers across the globe
 - MWM, NMS, CCB, MDM & SGG
- Broadest Pre-integrated Solution Portfolio from one vendor
- Information Management Focus to provide decision support and automation
- Scalable and proven to perform in the most challenging situations
- Engineered Systems available

Broadest Portfolio

- All components of our solution are delivering real benefit European market with additional customers under deployment
- Increasing our EMEA market share
- Collaborations with Integration and Solution Partners, ability to interact easily with market specific MI solutions, integration is deployed at multiple live sites
- Solutions are delivering value in the UK and other European Markets right now
- Oracle and Partners are combining our strengths to deliver a low risk solution to our customers using best in class products, services and ongoing support.

CIM (Common Information Model) Why Oracle has adopted CIM

SGG

SCADA

CCB

BI

ORACLE FUSION MIDDLEWARE

= OSB + PIP (CIM)

Provide a leading integration platform to build out a fully integrated Oracle Utilities suite complying with CIM (and MultiSpeak) standards. Enabling integrations to be built on this platform allowing comprehensive industry domain coverage for utilities.



Diagram Source: An Introduction to IEC 61970-301 & 61968-11: Alan McMorran



Streamlined

WAM

MWM

NMS

MDM

Oracle Utilities Data Model Technical Architecture



The 1st release of OUDM includes the following key components:

- 3rd Normal Form (3NF) Industry Standard-based Enterprise Wide Data Model
- Foundation Layer with Reference & Base
 Transactions
 - Over 670 tables with over 4,800 columns; and 1,300 industry measures and 80 KPIs
- Analytical Layer with Aggregates, OLAP Cubes, Pre-built Mining Models
- Presentation Layer with Dashboard & Sample Reports
- Intra ETL Exchange, Extensive BI Metadata
- Easily Extensible & Customizable

Value-Added from Xtensible:

- MD3i Framework for data integration
- Pre-built connectors for selected business applications.
- Additional analytical reports, models, etc.

Key Utility Business Benefits An Integrated, Standards-based, Enterprise Ready Platform

Delivers Compelling Business Improvements	 Accelerate business value with configurable, pre-built data model and analytics samples Provide better service and decision making by enabling the cross-domain data and business analysis Increase operational efficiency with streamlined and enterprise scale Analytics/DW solution
Provides Common, Accurate Data Definition Across All Applications	 Improve quality and information accuracy between applications and establish a single source of truth Join new, existing or 3rd party customer and operational information on a robust, open industry standards-based platform
Reduces Implementation Risk and Operational Costs	 Reduce need for costly custom BI/DW development with pre-built model and architecture based on best practices Accelerate user adoption of Analytics/DW strategy and drive holistic analytics use as strategic business differentiator Simplify model extensions as future analytical needs change

DataRaker

Transforming Complex Data into Business Value

David Fernandez DataRaker Business Development, EMEA Oracle Utilities Global Business Unit October 16th, 2014


The World has changed!







The World has changed!





The Road(s) to Heaven of Utilities Big Data Analytics!

Plan A: DIY



- You'll be the Mechanic
- You'll be the Expert
- You don't really know when it will fly, ...but you hope it will
- You don't know when it will crash, ...but you know it will
- If something goes bad... you'll be the first to know!

Plan B: Buy & Fly



- It's been architected
- It's been tested
- We'll bring some experts and we have prebuilt models
- It's already serving numbers of customers
- Nothing will go wrong
- You can be up and flying in 6-8 weeks

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The Road(s) to Heaven of Utilities Big Data Analytics!

Plan A: DIY



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Plan B: Buy & Fly

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DataRaker

- It's been architected
- It's been tested
- We'll bring some experts and we have prebuilt models
- It's already serving numbers of customers;
- Nothing will go wrong
- You can be up and flying in 6-8 weeks

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Oracle Utility DataRaker Key Characteristics



- Analytics-as-a-service for utilities' most complex operational data
- Customers realize high ROI value from:
 - Pre-packaged industry-specific applications
 - ✓ SaaS implementation that does not impact existing systems
 - ✓ The shared knowledge of the DataRaker Customer Network
 - ✓ Flexible deployment approaches
- Analytics enhances the effectiveness and accuracy of existing on-premise applications

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Value & Experience built with Utilities

20 Million+ Supply point under Service





Utility Smart Analytics Services

How does it work? Practical Approach. Real Results.



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Oracle Utility Smart Analytics Services

Insight for Competitive Retailers

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Oracle Utility Smart Analytics Services

Insight for Distribution Companies

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	Network Operation	Understand & Optimize Voltage Profiles –Lower Technical Losses Non-Tech Loss Localization – Reduce Network Losses Troubleshoot Customer Connectivity – Improve Phase Balancing
ORACLE Actionable DataRaker Insight Smart	Asset Maintenance	Identify Stressed Assets / Asset-at-Risk – Reduce Outage and Asset Failure Root cause Analysis – Reduce Maintenance Costs / Improve Qualify Asset Exceptions – Lower back office processing
Metering Advanced Analytics	Quality of Supply	Outage Extension Monitoring– Better event impact and customer service Quality of Supply deterioration monitoring – Anticipate Outages Root causes Analysis – Trap PV / EV Impact, Illegal Connections
	Network Planning	Anticipate / Predict Overload – Better Investment Planning Device Lifecycle Management – Reliable Asset Health Representation Long term Network Load Planning – Right Smart Grid Investments
	Micro- Generation Impact	Confirming MG Load Connection – Impact Evaluation Understanding Injections – Predicting LV Network Overcapacity Managing Demand / Generation – Drive / prescribe Charging patterns

Advanced Analytics Services

Services deliverables for our customers



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Needles in Haystacks and Reliable Predictions Revenue Protection Example





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Needles in Haystacks and Reliable Predictions Revenue Protection Example





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Typical Value Returned 5x Investment

Annual Value Per Meter With Proven Client Deployments

Billing	Meter Operations	Safety	AMI Deployment	Revenue Protection
75% fewer truck rolls to fix the same number of broken meters	Change management facilitation: Continuous improvement becomes the new	Reduced gas safety hazards in the community	Increased customer satisfaction from deployment transparency	Thousands of energy theft situations, leading to recovery millions of dollars in lost reven
More accurate identification of billing exceptions	normal Operational efficiency	Reduced unbilled and unused commodity resources	Catch issues that can only be caught during equipment	Increased investigation efficier and fewer false leads
Faster response time for customer issues, avoided large back bills	Accurate monitoring of meter device performance		transition Operational effiency of meter review and monitoring	Catch more theft scenarios that if only relying on event flags ar
Enhanced proactive monitoring of billing performance	Accurate tracking of meter inventory		Monitoring vendor performance more efficiently	customer reports Improved theft evidence and
Reduced break-to-fix time from 90 days to 30 days, and cut re-	Monitoring vendor performance more efficiently		more emolently	revenue recovery

Value Delivered to Client

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bills by as much as 50%

Utilities Analytics: Customer Adoption Value Based on Existing Client Phased Deployments



Phase 1 Benefits

- Base suite of revenue protection tests driving value through avoided loss
- Operational efficiency in issues detections for all applications

Phase 2 Benefits

- Deeper savings in rev pro from integrated field feedback
- Continued operational efficiency in analytics replacing manual review
- Beginning to recognize distribution operations analytic benefits

Phase 3 Benefits

- Sustained value from ongoing deployed analytic applications
- Aggregated customer good will from analytics driven enhanced service

* Based on 1M meter count

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Opportunities for Partners to deliver Services around DataRaker



WORKING WITH A PARTNER

- Strategic Consulting
 - Analytics business case development
 - Leveraging analytics results as a "funding" source for other investments
- Analytics Program management
- Involvement in Analytics Development
- Analytics-driven change management
- Systems Integration
 - 2-way data flows with operational systems
 - Analytic insights into operational systems
 - Work queue prioritization (CIS billing queues, work management, etc.)
 - On premise data warehouse

Enabling Technology

COLUMN TWO IS NOT

Pinakin Patel UK Technology Pre-Sales



Enterprise Computing Trends

GLOBALIZATION



9 Billion Internet Devices in 2012

50 Billion by 2020

DATA EXPLOSION



90% Created within Last Two Years

50X Growth by 2020

RISE OF MOBILITY



6 Billion Mobile Subscribers

> 87% of World's Population

Mobile Data Growing 78% CAGR

CLOUD



90% of new software delivery for public cloud

Public IT cloud services will grow to **\$107B** in 2017

MODERNIZE TO SURVIVE



Lots of 20 year-old Legacy Applications

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Sources: United Nations / International Telecommunications Union, internetworldstats.com, IDC/EMC 2011 Digital Universe Study, 2010 Digital Universe Decade Study, Data rEvolution Sept 2011, CSC's Leading Edge Forum Portio Research Mobile Factbook 2012, Facebook Director of Global SMB Markets Dan Levy, BIA/Kelsey's Interactive Local Media West Conference, IDC: "Time for Change: Optimizing Datacenter Infrastructure with Technology Refresh"

Strategic Investment, uniquely co-engineered Simplify I.T, with more than \$34B in R&D since 2004

Complete Stack

- Best-of-Breed
- Vertical Integration
- Industry Applications
- Cloud



Complete Choice

- On-Premise
- Private Cloud
- Public Cloud
- Hybrid Cloud

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Enabling Technology for Business



Foundation for...

Enabling Business Transformation

Delivering Service Levels for Digital Business

Changing Economics of IT



At the core of this foundation is DATA

Oracle Database - continuous evolution to meet the needs of each new Computing Era



Source: IDC - Annual Worldwide RDBMS Vendor Shares from 1993 to 2013 by Carl W Olofson

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In-Memory Data Management Across Applications





 Blurring boundaries between systems and software

Re-using innovations across
Engineered Systems

 Combining Engineered Systems to multiply benefits





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Unleashing the business performance of existing applications



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Value Of Enabling Technologies In Utilities



- Re-platform Oracle Utilities & Billing System on Oracle Engineered System based private cloud
- Application performance improvements helped to lower on average customer calls by 30 secs
- Cut overnight batch processing by 70%
- Improve productivity of application lifecycle management by 30%

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centrica

- Re-platformed CRM system to Oracle Engineered System
- Online transactions times reduced by up to 10 times
- Some batch processes times reduced by up to 60%
- Only 3 months from Initial deployment to go live
- Effectively manage data integration between transactional systems & 'big data lake'



- Avoid unnecessary delays in field operations
- Managers able to easily review and approve requisition requests on the move
- Mobile enabled existing application
- Leverage existing infrastructure & application setup

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Need to effectively manage & deliver new capabilities



What does it mean for Oracle partners?

Enabling Technology for Business



Enabling Business Transformation

- Common platform, 'tried & tested' for modernising applications
- Extending existing applications

Delivering Service Levels for Digital Business

- Real-time enterprise platform
- Packaged services for the enabling technology

Changing Economics of IT

- Unlock the embedded costs from existing platforms
- Private; Hybrid; Public Cloud Roadmaps

Oracle OpenWorld Announcements Enabling Technology



- Oracle Platform as a Service (PaaS) & Infrastructure as a Service (IaaS)
- Cloud Manageability to easily move between on-premise & public cloud
- M7 (SPARC) Software on Silicon



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